

2006 CMS/Forum of ESRD Networks' Annual Meeting



April 3 - 7, 2006
Baltimore Marriott Inner Harbor
at Camden Yards

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CMS and the Forum of ESRD Networks'
welcome you to Baltimore!



Dear Participants,

On behalf of the Centers for Medicare & Medicaid Services (CMS) and the Forum of ESRD Networks, I welcome you to Baltimore for the “2006 CMS/Forum of ESRD Networks Annual Meeting.” The theme of this year’s Meeting is “Creating a Network of Caring Through Quality.” Over the next five days, you will have the opportunity to participate in general and training sessions addressing this theme.

The program on Monday includes the closed specialist sessions for Executive Directors, Quality Improvement Directors, Data Managers, and Patient Services Coordinators. In addition, the Computer Science Corporation will provide an update on CROWN-Web, focusing on security issues. Tuesday’s sessions will begin with Dr. Derrick Latos and Dr. Barry Straube opening the 2006 Annual Meeting. Throughout the remainder of the day, presentations will discuss quality improvement strategies. CMS general sessions include updates on Medicare prescription drug coverage, conditions for coverage, and preparing for national disasters. Wednesday morning, Tom Wolff, PhD, and Gillian Kaye will facilitate a training session on partnership and coalition building. Wednesday’s keynote luncheon will feature Judith Kurland, a senior consultant to DCA Boston and a visiting fellow at the McCormack Graduate School for Public Policy. Ms. Kurland has given numerous speeches on public policy issues and on political and social trends, devoting her work to instigating social change. Afternoon sessions will cover topics such as patient participation in care decisions and diversity and disparity. Thursday general sessions include CMS led discussions concerning performance payments and bundled payments as well as an update on quality measurement. In addition, Network and CMS speakers will discuss the surveys for consumer assessment of health providers and ESRD medication measures.

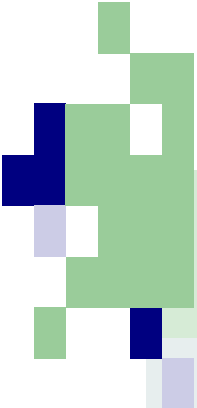
We hope that you will join us for the “Creating a Network of Caring Through Quality” poster session, which will include displays addressing both ongoing quality improvement initiatives and renal community partnerships in the Networks. A reception will be held Wednesday evening to showcase the posters.

Finally, we hope that you will enjoy the opportunity to interact with your colleagues and renal community partners throughout the meeting and to explore Baltimore’s beautiful Inner Harbor. I would also like to take this opportunity to thank the 2006 Planning Committee, who worked diligently throughout the year to plan this meeting.

Susan A. Stark
Executive Director, Network 9/10
2006 Program Chair

2006 Annual Meeting Planning Committee

Susan Stark, Chair	Network 9/10
Joan Solanchick, RN, MSW	Network 3
Jerry Fuller, MSW, LCSW	Network 8
Ann Pridgen, RN, CDN	Network 8
Jan Deane, RN, CNN	Network 11
Dean Morris, MSSA, LSW	Network 4
Kathi Niccum, EdD	Network 9/10
Christy Harper	Network 9/10
Chris Brown	Network 3
Gina Clemons, MGA, HA	CMS
Judy Goldfarb, MA, RN	CMS
Mary King	CMS
Jayne Hammen, MS	CMS
Terry Connor	CMS
Cynthia Kristensen, MD	Forum Board of Directors
Jimmy Roberts, MD, FACP	Forum Board of Directors
Janet Crow, MBA	Forum of ESRD Networks
Bonnie Freshly, MEd, CMP	Forum of ESRD Networks
Andrea Tetreault, MA	Forum of ESRD Networks



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Note: The presentation materials included herein reflect the most current information available at the time these materials were printed. The speakers reserve the right to make changes/additions to their individual presentations.

Conference Goals

- Meet, work, learn, and exchange information with Network colleagues, CMS officials, and other members of the renal community
- Participate in a dialogue between CMS Directors and the renal community
- Learn about the CMS Quality Roadmap and the Renal Program
- Meet the new CMS Ombudsman
- Hear updates on the ESRD Conditions for Coverage and Medicare Prescription Drug Coverage
- Participate in the 2006 Forum Membership Annual Meeting
- Learn about the National Disaster Preparedness Coalition
- Engage in a training session on the Strategic Partnership for Change (SPC)
- Attend Judith Kurland's keynote address, discussing policy issues and social trends
- Learn about disparity in patient care and independent patient care decision-making
- Study ongoing quality improvement activities and successful ESRD Network coalitions at the "Creating a Network of Caring Through Quality" poster session
- Engage in an exchange with CMS on current topics, including Pay for Performance, Electronic Medical Records, and Quality Measurement
- Attend the Fistula First Breakthrough Initiative Stakeholders' Meeting

General Information

Meeting Registration Desk

The conference registration desk will be open on Monday, April 3, from 4:00 - 6:00 PM. On Tuesday, April 4, Wednesday, April 5, and Thursday, April 6, registration will be from 7:30 AM - 5:00 PM. Fistula First registration will be on Friday, April 7 from 8:30 AM - 3:30 PM. Please contact the registration table staff for urgent messages and/or lost and found items. During the Meeting, the following individuals will be available to assist you:

Bonnie Freshly Judi Persichetti Andrea Tetreault

Cell Phones and Pagers

Please turn all cell phones and pagers off or to vibrate while in the meeting rooms.

Recycling

A recycling bin will be available at the meeting registration desk. If you do not wish to keep your meeting materials (including bags, paper, nametags, folders, and binders), please return them to the registration desk.

Evaluations

Please take time to complete the green Evaluation Form at the end of each session. Completed forms can be returned to the meeting registration desk. Your feedback will help evaluate the quality of the meeting and influence for next year's meeting planning.

Poster Session

Please bring all posters to the **University Ballroom** to display by 7:15 AM on **Wednesday, April 5, 2006**. Each Network is responsible for removing its own posters by 6:00 PM on **Thursday, April 6, 2006**.

CEU Information

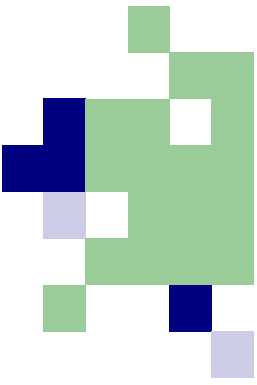
Please complete Contact Hour Certificate available at the registration desk. Return the yellow copy to the registration desk at the end of your last session, keep the white copy for your records. You must complete and return this form for full educational credit.

This continuing nursing education activity was approved for 25.5 CEUs by the American Nephrology Nurses' Association (ANNA), an accredited approver by the American Nurses Credentialing Center's Commission on Accreditation (ANCC-COA). Provider approved by the California Board of Registered Nursing, provider number CEP 00910 for 25.5 CEUs. California licensees must retain this document for four years. Licensees are responsible for being aware of their states procedures & requirements.

The Maryland State Board of Social Work Examiners certifies that this program meets the criteria for 21.25 credit hours of Category I continuing education for social workers.

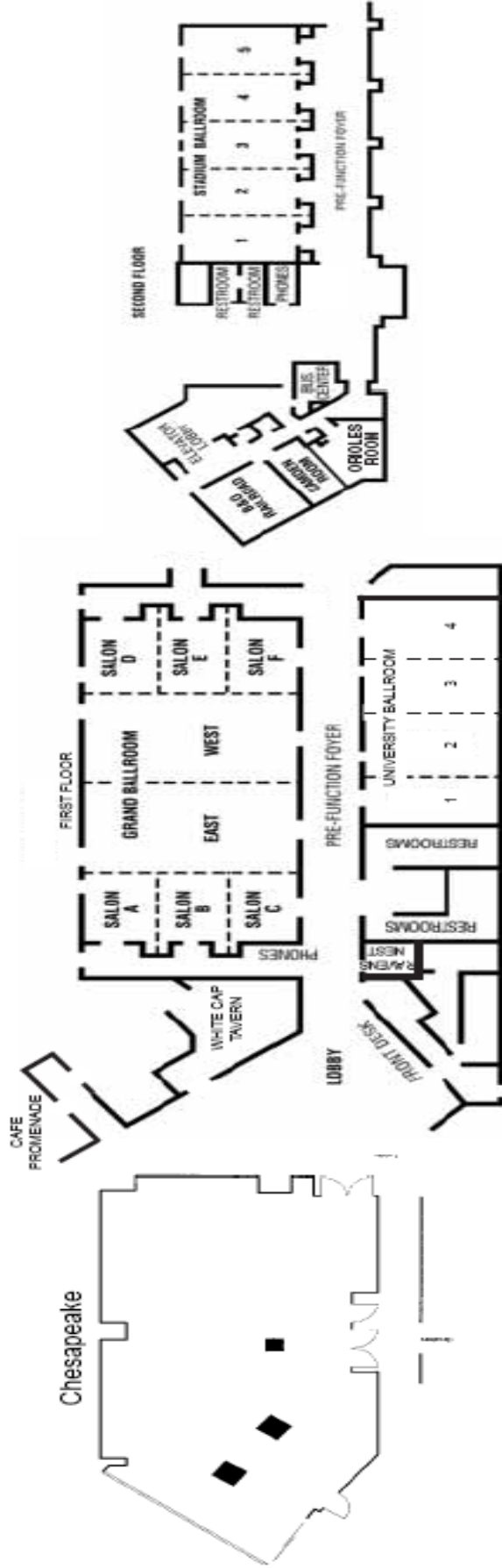
Check Out

Guest room check out is 12:00 noon for Marriott guests. Please see hotel staff if you wish to store your bags.



FLOOR PLAN

Baltimore Marriott Inner Harbor at Camden Yards



Meeting Overview

TUESDAY, APRIL 4th

7:30 AM - 5:15 PM	Registration Table Open	Grand Ballroom Foyer
7:30 AM - 8:30 AM	Continental Breakfast	Grand Ballroom Foyer
8:30 AM - 9:00 AM	"Welcome and Opening Remarks"	Grand Ballroom
9:00 AM - 9:30 AM	"CMS Quality Roadmap Status and the Renal Program"	Grand Ballroom
9:30 AM - 10:15 AM	"CMS Renal Program Quality Improvement Strategy"	Grand Ballroom
10:15 AM - 10:45 AM	Break	Grand Ballroom Foyer
10:45 AM - 12:00 PM	"Essential Role of the ESRD Networks in Achieving the Quality Improvement Strategy"	Grand Ballroom
12:00 PM - 1:15 PM	Lunch (on your own)	
1:15 PM - 2:00 PM	"End-Stage Renal Disease Conditions for Coverage"	Grand Ballroom
2:00 PM - 2:45 PM	"Introduction to the Office of the Medicare Ombudsman"	Grand Ballroom
2:45 PM - 3:00 PM	Break	Grand Ballroom Foyer
3:00 PM - 4:15 PM	"2006 National Medicare & You Training Program"	Grand Ballroom
4:15 PM - 5:00 PM	"National Disaster Preparedness"	Grand Ballroom

WEDNESDAY, APRIL 5th

7:30 AM - 5:15 PM	Registration Table Open	Grand Ballroom Foyer
7:30AM - 7:00PM	Posters on Display	University Ballroom
7:30 AM - 8:30 AM	Continental Breakfast	Grand Ballroom Foyer
8:30 AM - 10:00 AM	Training Session: "Strategic Partnership for Change (SPC): Sharpening Your Coalition Building Skills"	Grand Ballroom
10:00 AM - 10:15 AM	Break	Grand Ballroom Foyer
10:15 AM - 12:30 PM	Training Session, continued	Grand Ballroom
12:30 PM - 2:45 PM	Luncheon and Keynote Address	Stadium Ballroom
2:45 PM - 3:00 PM	Break	Grand Ballroom Foyer
3:00 PM - 4:00 PM	"Diversity/Disparity"	Grand Ballroom
4:00 PM - 5:00 PM	"Patient Independence: Evidence from the USRDS"	Grand Ballroom
5:00 PM - 7:00 PM	Poster Reception	University Ballroom

THURSDAY, APRIL 6th

7:30 AM - 5:15 PM	Registration Table Open	Grand Ballroom Foyer
7:30AM - 7:00PM	Posters on Display	University Ballroom
7:30 AM - 8:30 AM	Continental Breakfast	Grand Ballroom Foyer
8:30 AM - 9:15 AM	"CMS Senior Leadership Opening Remarks"	Grand Ballroom
9:15 AM - 10:00 AM	"Payment for Performance"	Grand Ballroom
10:00 AM - 10:15 AM	Break	Grand Ballroom Foyer
10:15 AM - 11:00 AM	"MMA 623 ESRD Bundled Payment Demonstration Project"	Grand Ballroom
11:00 AM - 11:45 AM	"Electronic Medical Records"	Grand Ballroom
11:45 AM - 1:15 PM	Lunch	Stadium 2,3,4, & 5
1:15 PM - 2:45 PM	"In-Center Hemodialysis Consumer Assessment of Health Providers Survey " (ICH CAHPS)	Grand Ballroom
2:45 PM - 3:15 PM	"Quality Measurement Update"	Grand Ballroom
3:15 PM - 3:30 PM	"Development of Medication Measures for CKD and ESRD"	Grand Ballroom
3:30 PM - 3:45 PM	Break	Grand Ballroom Foyer
3:45 PM - 4:15 PM	Closing Remarks and Adjournment	Grand Ballroom
4:15 PM - 5:00 PM	2006 Forum Annual Membership Meeting	Grand Ballroom
6:00 PM	MRB Chairs' Meeting (closed session)	

Program Agenda

TUESDAY, APRIL 4, 2006
Grand Ballroom

7:30 AM - 5:15 PM	Registration Table Open
7:30 AM - 8:30 AM	Continental Breakfast
8:30 AM - 10:30 AM	General Sessions
8:30 AM - 9:00 AM	“Welcome and Opening Remarks” <i>Derrick Latos, MD, MACP, Forum Board of Directors, and Barry Straube, MD</i>
9:00 AM - 9:30 AM	“CMS Quality Roadmap Status and the Renal Program” <i>Barry Straube, MD</i>
9:30 AM - 10:15 AM	“CMS Renal Program Quality Improvement Strategy” <i>William Rollow, MD, MPH</i>
10:15 AM - 10:45 AM	Break
10:45 AM - 12:00 PM	“Essential Role of the ESRD Networks in Achieving the Quality Improvement Strategy” <i>Gina Clemons, MGA, HA</i>
12:00 PM - 1:15 PM	Lunch (on your own)
1:15 PM - 2:45 PM	CMS General Sessions
1:15 PM - 2:00 PM	“End-Stage Renal Disease Conditions for Coverage” <i>Teresa Casey, RD, LD</i>
2:00 PM - 2:45 PM	“Introduction to the Office of the Medicare Ombudsman” <i>Daniel J. Schreiner, MHS</i>
2:45 PM - 3:00 PM	Break
3:00 PM - 5:00 PM	CMS General Sessions
3:00 PM - 4:15 PM	“2006 National Medicare & You Training Program” <i>Amy Larrick</i>
4:15 PM - 5:00 PM	“National Disaster Preparedness” <i>Gina Clemons, MGA, HA; Kelly Mayo, MS, ESRD Network 7; and Dolph Chianchiano, BSFS, JD, MPA</i>
5:00 PM	Adjourn

Program Agenda

WEDNESDAY, APRIL 5, 2006
Grand Ballroom

7:30 AM - 5:15 PM	Registration Table Open
7:30 AM - 8:30 AM	Continental Breakfast
7:30 AM - 5:15 PM	Poster Display
8:30 AM - 10:00 AM	Training Session: "Strategic Partnership for Change (SPC): Sharpening Your Coalition Building Skills" <i>Tom Wolff, PhD, and Gillian Kaye</i> "New Partners and Resources" <i>Doug Marsh, MHSA, and Tony Messana</i> "Developing and Supporting Collaborative Leadership" <i>Diane Carlson and Lydia Reitman</i> "Engage in Innovative Collaborative Problem Solving" <i>Susan Stark and Jay Wish, MD</i>
10:00 AM - 10:15 AM	Break
10:15 AM - 11:15 AM	Training Session, <i>continued</i> Coalition Reports: <i>Tom Wolff, PhD, and Gillian Kaye</i> "National Disaster Planning Coalition" <i>Kelly Mayo, MS</i> "Safe & Timely Immunizations Coalition" <i>Emily Hodgkin, BSN, RN, CNN, CPHQ</i> <i>Marshia S. Coe, RN, BSN</i> <i>Kristin Larson, RN, ANP, GNP, CNN</i>
11:15 AM - 12:30 PM	Training Session, <i>continued</i> Sustainability <i>Tom Wolff, PhD and Gillian Kaye</i> "Sustainability Case Sample: Connecticut Coalition for Organ & Tissue Donation" <i>Jenny Kitsen</i> <i>Wesley J. Johnson, Sr.</i>
12:30 PM - 2:45 PM	Luncheon and Keynote Address <i>Judith Kurland</i>
2:45 PM - 3:00 PM	Break

Program Agenda

WEDNESDAY, APRIL 5, 2006
Grand Ballroom

3:00 PM - 4:00 PM

General Session: "Diversity/Disparity"

Robert Phillips

4:00 PM - 5:00 PM

"Patient Independence: Evidence from the USRDS"

Paul W. Eggers, PhD

"Patient Participation in Care Decisions for Independence"

Patient Panel:

Brenda Dyson (Moderator)

Celeste Lee

Merribeth Pentasuglia

5:00 PM - 7:00PM

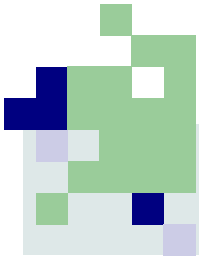
"Creating a Network of Caring Through Quality" Poster Reception

Program Agenda

THURSDAY, APRIL 6, 2006
Grand Ballroom

7:30 AM - 5:15 PM	Registration Table Open
7:30 AM - 8:30 AM	Continental Breakfast
7:30 AM - 5:15 PM	Poster Display
8:30 AM - 10:00 AM	CMS General Sessions
8:30 AM - 9:15 AM	“CMS Senior Leadership Opening Remarks” <i>Invited: Mark B. McClellan, MD, PhD</i>
9:15 AM - 10:00 AM	“Payment for Performance” <i>Terris King, CMS, and Brady Augustine, MS</i>
10:00 AM - 10:15 AM	Break
10:15 AM - 11:45 AM	CMS General Sessions, <i>continued</i>
10:15 AM - 11:00 AM	“MMA 623 ESRD Bundled Payment Demonstration Project” <i>Henry Bachofer, MHSA and Brady Augustine, MS</i>
11:00 AM - 11:45 AM	“Electronic Medical Records” <i>Karen Bell, MD, MMS</i>
11:45 AM - 1:15 PM	Lunch
1:15PM - 2:45PM	In-Center Hemodialysis Consumer Assessment of Health Providers Survey <i>Darlene Rodgers, BSN, RN, CNN, CPHQ</i> <i>Elizabeth Goldstein, PhD</i>
2:45PM - 3:15PM	Quality Measurement Update <i>Pam Frederick, MSB</i>
3:15PM - 3:30PM	Development of Medication Measures for CKD and ESRD <i>Christie R. Cahee, PharmD, RPh</i>
3:30PM - 3:45PM	Break
3:45PM - 4:15PM	Closing Remarks and Adjournment <i>Gina Clemons, MGA, HA</i> <i>Richard S. Goldman, MD, Vice President, Forum Board of Directors</i> <i>Susan A. Stark, 2006 Annual Meeting Program Chair</i>
4:15PM - 5:00PM	2006 Forum Annual Membership Meeting <i>Richard S. Goldman, MD, Vice President, Forum Board of Directors</i>
6:00PM	MRB Chairs’ Meeting (closed)

Note: The 2006 CMS/Forum of ESRD Networks’ Annual Meeting will be followed on Friday, April 7, 2006, by the CMS Fistula First Breakthrough Initiative Stakeholders’ Meeting sponsored by the Centers for Medicare & Medicaid Services. This meeting, held in the East Ballroom, will also take place at the Baltimore Marriott Inner Harbor at Camden Yards in Baltimore, Maryland.



Distinguished Speakers

Brady Augustine, MS is the Agency lead for Payment for Performance in ESRD and a former senior executive for CMS ESRD Program. In this capacity, he has implemented Payment for Performance in private health plans. Mr. Augustine brings a wealth of End Stage Renal Disease (ESRD) project management, clinical research, quality management/measurement, compliance, and information technology experience to his new role at CMS leading ESRD policy. Previous to CMS, he worked for Gambro Healthcare where he served as Corporate Director for Special Projects and directed a project management office responsible for leading corporate-wide initiatives and performing operations research for a \$2.5 billion annual revenue company that is the second largest provider of dialysis services in the world.

Henry Bachofer, MHSA has been involved in the development and implementation of federal health policy for Medicare, expansion of coverage for the uninsured, health insurance portability, and many other issues for nearly 30 years. In the 1980's he served as the senior executive responsible for policy analysis at the American Hospital Association where he participated in the transition from cost-based to prospective methods of provider payment. In the 1990's he was the senior executive for policy analysis at the Blue Cross and Blue Shield Association where he participated in the debate over and development of federal standards for private group and individual health insurance. As a consultant with Coopers & Lybrand, Mr. Bachofer has worked with both health insurers and providers to develop innovative managed care products. As an independent consultant, Mr. Bachofer focused on the implementation of policy and development of educational programs and innovative applications of information technology to the dissemination of information on public policy. His professional interests include the use of data to inform public policy, improve provider performance, and inform consumer decision making, and the use of information technology to improve the availability and usefulness of policy information and research findings.

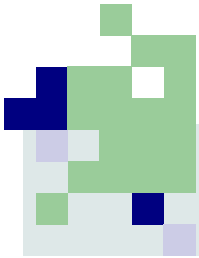
Karen Bell, MD, MMS is a board certified internist with extensive experience in office practice, public health, academic medicine, physician support, and the commercial health insurance sector. Before joining Dr. David Brailer's team in the Office of the Secretary, her work with the Centers for Medicare & Medicaid Services focused on supporting Health Information

Technology (HIT) adoption through contracts with the Quality Improvement Organizations in every state. Her current work includes development, implementation, and coordination of strategies to incentivize adoption of HIT and personal health management tools; oversight and evaluation of an HIT certification process; and identification and documentation of methods to assess HIT use as well as the costs and benefits of interoperable technologies.

Christie R. Cahee, PharmD, RPh is a graduate of Xavier University of Louisiana College of Pharmacy, currently working in the Office of Clinical Standards in Quality (OCSQ), in the Quality Measurement and Health Assessment Group (QMHAG). As a member of this group, her current list of projects include Development of Part D Medication Measures, Development of Medication Measures for CKE and ESRD as well as other medication measures and measure support work. Prior to transferring to OCSQ from the Centers of Medicaid and State Operations (CMSO), Ms. Cahee functioned as an analyst for Medicaid Drug Rebate Policy. Her primary focus was on State Medicaid prescription drug coverage and state plan amendments, Drug Utilization Reviews, Federal Upper Limit, and Federal Rebate Agreements, State Supplemental Rebate Agreements, and State Pharmacy Assistance Programs.

Diane Carlson has been the Executive Director for the Renal Network of the Upper Midwest, Inc. since 1984. Ms. Carlson has twenty-five years of experience with nonprofit health care agencies working to improve health care delivery. She also has experience in organizational management, medical review activities, and data base management.

Teresa Casey, RD, LD is the Technical Advisor in the Division of Non-Institutional Quality Standards/Clinical Standards Group/Office of Clinical Standards and Quality at CMS and is the lead clinical analyst for the Medicare ESRD Conditions for Coverage. She earned her Bachelor of Science degree at Hood College in Frederick, Maryland, and attended graduate school at the Old Dominion University, Norfolk, Virginia. She is a Registered and licensed dietitian with 16 years of clinical experience. Ms. Casey started her professional career in a community hospital where she worked on a variety of medical/surgical and specialty units, including the hospital out patient dialysis unit. She also has experience in Skilled and Intermediate Long-term Care, Acute Care, Critical Care, Rehabilitation, and Home Care. Prior to coming to CMS in 2000, Ms. Casey worked with chronic kidney disease patients for nearly 9 years in the Baltimore area. Ms. Casey serves on the ESRD CPM



Distinguished Speakers

Quality Improvement Committee and provides technical assistance within CMS regarding ESRD Quality Measures, Dialysis Facility Compare Website and CAHPS Patient Experience of Care projects, ESRD demonstration projects, and ESRD Patient and Staff Education.

Dolph Chianchiano, BSFS, JD, MPA is the Vice President for Health Policy and Research for the National Kidney Foundation. He has thirty-four years of experience in the medical field, assisting voluntary health agencies and professional organizations with government relations and developing and administering their research, public policy and continuing education programs. This has included the launch of three journals currently published by the National Kidney Foundation (NKF) as well as the inauguration of the NKF Clinical Nephrology Meetings and the creation of the NKF Young Investigator Grant program and the NKF Clinical Scientist Award. In addition, he is a member of the Association of the Bar of the City of New York and Secretary of the Kidney Care Partners Coalition.

Gina Clemons, MGA, HA is the Director of the End Stage Renal Disease (ESRD) Network Program at the Centers for Medicare & Medicaid Services (CMS), in the Office of Clinical Standards and Quality (OCSQ). In this capacity, Ms. Clemons is the Agency focal point for program operation, policy development, and oversight of the ESRD Quality Improvement Program and Federal official responsible for national matters pertaining to the development, implementation, and monitoring of the ESRD Network contractors. She is a technical expert on ESRD Quality Improvement Program issues, including emerging issues resulting from new legislation and Administration priorities such as the Fistula First Breakthrough Initiative. Prior to her current position, Ms. Clemons was a Director in the Center for Medicaid & State Operations (CMSO), Disabled and Elderly Health Programs Group (DEHPG) with responsibility for eligibility, enrollment, and outreach, and the technical expert on Medicare and Medicaid dual eligibility. Prior to her employment with CMS, she was the National Director of Provider Relations at a dental management organization. She holds a Master's in General Administration with a Health Administration concentration.

Marshia Coe, RN, BSN is the Regional Nurse Administrator for the Wake Forest University Outpatient Dialysis Facilities that are managed by Health Systems Management. She has twenty-one years of experience developing and managing thirteen Outpatient Hemodialysis Facilities and three Home Dialysis Programs. She serves as the North Carolina Chair for the Board of Directors and a member of the Medical Review Board for the Southeastern Kidney Council (ESRD Network 6). She is a Board Member of the *Renal Purchasing Group*, a dialysis-specific Purchasing Group developed by NRAA & CPG. Ms. Coe is also the Chair of the Guidelines workgroup for the Safe and Timely Immunizations Coalition.

Paul W. Eggers, PhD manages and directs a number of large scale epidemiological studies, including the United States Renal Data System (USRDS - a national registry of persons with End Stage Renal Disease), the Urologic Diseases in America project, the Boston Area Community Health Study and the Data Center for the NIDDK Repository. Dr. Eggers is widely published in peer-reviewed professional journals and has much experience with research design and analysis, evaluation methodology, epidemiological methods, health services research, program evaluation, health policy, data quality control, and technical writing.

Pamela Frederick, MSB has over 10 years experience working in hospital clinical laboratories, specializing in hematology. Before joining the CMS Baltimore, Central Office, she worked in the Philadelphia CMS Regional Office as the clinical laboratory consultant. In this capacity, she provided oversight of the clinical laboratory state surveyors for the mid-Atlantic area (5 states and the District of Columbia). Ms. Frederick moved to Central Office in 1987, where she has worked in the clinical laboratory program, writing regulations and providing policy interpretations related to the clinical laboratory federal regulations and in the End Stage Renal Disease Network program, writing contract scopes of work, directing the work of the ESRD Network Organizations, developing and managing the Networks quality improvement program, and developing quality measures for the ESRD Networks and for public reporting. Currently, Ms. Frederick is the Director for the Division of Acute and Chronic Disease Management (DACDM) in the Quality Measurement and Health Assessment Group. This division currently supports measures development work for hospitals, Part D, dialysis facilities, and cancer care.



Distinguished Speakers

Richard Goldman, MD is the Vice President of the Forum Board of Directors. Dr. Goldman is a member of the Renal Physicians Association (RPA) Board of Directors and is the Chair of the Renal Physicians Association's Quality of Patient Care Committee. In addition, Dr. Goldman serves on the NIH National Kidney Disease Education Program Steering Committee, the ESRD Workgroup for End of Life Care, and the Peer Review Group for Preparation for Renal Replacement Therapy. In July 2001, he retired after a thirty year career in medicine, twenty years of which were spent in clinical nephrology practice, to devote more time to his interest in improving patient outcomes.

Elizabeth Goldstein, PhD is Director of the Division of Beneficiary Analysis in the Center for Beneficiary Choices (CBC) at CMS. This division is responsible for all of the Medicare CAHPS Surveys, the assessment of activities related to CMS's National Medicare & You Education Program, research related to public reporting for CMS's Quality Initiatives, and the consumer and social marketing research related to CMS's communication activities with people with Medicare. In addition to her work in CBC, she has conducted research and has published articles related to long-term care, home health care, comparative behavior of for-profit and nonprofit organizations, integrated health care delivery systems, child day care, and substance abuse treatment programs. She received her PhD in economics from the University of Wisconsin in Madison.

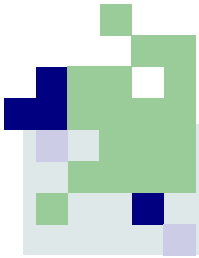
Emily Hodgin, RN, BSN, CNN, CPHQ is the Director of Quality Improvement for the Southeastern Kidney Council (ESRD Network 6). She is the Chapters' Coordinator for the Southeast Region of the American Nephrology Nurses' Association (ANNA). Ms. Hodgin is also a member of the Guidelines workgroup for the Safe and Timely Immunizations Coalition as well as the interim coordinator of the coalition.

Wesley Johnson, Sr. has been a member of the Board of Directors of Connecticut Coalition for Organ and Tissue Donation for seven years. He now serves as the CCOTD Board Chairperson. Mr. Johnson is the retired Mayor of Ledyard, Connecticut having lead that community through a number of difficult years when huge gambling casinos; Foxwoods and Mohegan Sun, opened within Ledyard city limits.

Gillian Kaye is an international community development consultant in the areas of organizational and leadership development, coalition building, strategic planning, community organizing and training. She has extensive experience providing training, consultation and technical assistance to grassroots community organizations, coalitions, community organizers, non-governmental organizations, foundations, law enforcement personnel, social service providers and intermediary organizations. Her more than 20 years of experience in the field of community development and training include 6 years as Director of Neighborhood Services and Training for the Citizens Committee for New York City, a non-profit technical assistance organization servicing over 15,000 grassroots neighborhood groups and as an agency Chief of Staff for the New York City Mayor's Office.

Terris King currently serves as the Deputy Director of the Office of Clinical Standards and Quality, (OCSQ) at the Centers for Medicare and Medicaid Services. He is responsible for the development of national coverage policies and quality standards for Medicare and Medicaid providers; quality measurement and public reporting initiatives; and manages the Quality Improvement Organization program. Prior to assuming his OCSQ role, he served as the Deputy Associate Commissioner of the Office of Quality Assurance and Performance Assessment. He was responsible for assuring the integrity and quality of the administration of Social Security programs. This function included the definition, design, development, maintenance and evaluation of SSA policies; system abuse; elimination of waste; and increased efficiencies. Through subordinate supervisors, he directed an organization of approximately 1,300 employees in several major components located at Headquarters and in Quality Assurance and Performance Assessment Field Offices. Mr. King graduated from Towson University and received his Master's Degree in Applied Behavior Science (1997) from Johns Hopkins University and completed the Senior Executive Fellows Program in (1999) from Harvard University.

Jenny Kitsen has served as Executive Director of the ESRD Network of New England (Network 1) since 1978. She is a member of the Forum of ESRD Networks' Board of Directors. Prior to her work with the ESRD Networks, Ms. Kitsen was employed as a social worker at Yale-New Haven Hospital in Connecticut. Ms. Kitsen is the author of numerous publications and has presented at multiple national conferences.



Distinguished Speakers

Alan Kliger, MD is a Clinical Professor of Medicine, Yale University School of Medicine, and Chairman, Department of Medicine Hospital of St. Raphael, New Haven, Connecticut. He serves as past and present Board of Directors of the Forum of ESRD Networks, and is a director for the ESRD Network of New England. He is on the steering committee for the NIH Chronic Kidney Disease Education Project, and is chairman of the steering committee for the NIH Frequent Dialysis Study. He is an officer and member of the RPA Board of Directors, and serves on its Quality Patient Care Committee. Dr. Kliger has received several teaching awards from the Yale house staff, and in February 2000 was the recipient of the James Colangelo award of the Connecticut National Kidney Foundation for distinguished service to the renal community.

Judith Kurland is currently a senior consultant to DCA Boston, a consulting firm dedicated to social change and progress, and is a visiting fellow at the McCormack Graduate School for Public Policy's Center for Social Policy. Ms. Kurland's career includes major leadership positions at the city, state and federal levels of government, and for major not-for-profit and charitable institutions. She is the architect of a number of innovative programs that have become models of public-private collaboration and of community-led change. Most notable among these is Healthy Boston, the first big city adaptation of the Healthy Cities/Health Communities movement in the United States. Judith has been teaching faculty at the Harvard and Boston Universities' Schools of Public Health and at Simmons College. She writes and lectures on a number of public policy issues and on political and social trends.

Amy Larrick is Lead Trainer for the National Medicare & You Training Program within the Division of Customer Service & Training at the Centers for Medicare & Medicaid Services in Baltimore, MD. Prior to joining CMS, Ms. Larrick was the Training Coordinator for the Nebraska Senior Health Insurance Information Program. Ms. Larrick has given several hundred presentations on Medicare to beneficiaries, caregivers, providers, and advocacy, assistance, and government agencies.

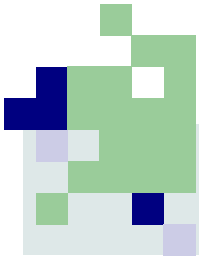
Kristin Larson, RN, ANP, GNP, CNN is a nurse practitioner in the Division of Nephrology at the Medical University of South Carolina in Charleston, South Carolina. Her practice focuses on individuals with

End-Stage Renal Disease in both the inpatient and outpatient setting. She also lectures at the Medical University College of Nursing on ESRD and CKD, and represents the American Nephrology Nurses' Association (ANNA) in the Safe and Timely Immunizations Coalition as a member of the Education workgroup. Ms. Larson is the Capwiz Advisor and the coming Chairman for the Health Policy Committee in ANNA.

Derrick Latos, MD, MACP is the President of the Forum of ESRD Networks' Board of Directors; he has been on the Board since 1998. Dr. Latos has been in private practice since 1977, and is a senior member of four nephrologist group in Wheeling, WV. Currently serving as President of the Forum of ESRD Networks and Chair of the ACP Council of Subspecialty Societies, he is a Past President of the Renal Physicians Association and previously chaired the CMS Practicing Physicians Advisory Council. He is a member of the Board of Directors of the NKF of Western Pennsylvania, West Virginia Medical Institute, and the NKF K/DOQI Advisory Committee. He has been a member of the ESRD Network 5 (MARC) Board since 1977, and is a Clinical Professor of Medicine at West Virginia University School of Medicine.

Celeste Lee has been on both peritoneal and hemodialysis since 1995, after chronic rejection of transplant. She works in administration at Duke University, acting as the communicator for both the newsletter and Web site. In addition, she is the ombudsman for the Provost Office. Ms. Lee also serves on the National Kidney Foundation's Patient and Family Council Executive Committee and the People Like Us Steering Committee. She has been a public speaker for several kidney disease organizations as well as other volunteer agencies.

Kelly M. Mayo, MS is Project Director for FMQAI: The Florida ESRD Network. She has worked in the renal community since 1992, beginning her career as a patient care technician. Her experience includes work at all levels of the Network organization; both statewide and national presentations; and various publications, abstracts and posters. Ms. Mayo currently serves on the Board of Directors for the National Kidney Foundation of Florida and the American Association of Kidney Patients. She received the NKF of Florida's President's Award in 2001 and its Volunteer Award in 2000. Ms. Mayo earned a Master of Science Degree in Health Sciences from the University of Central Florida.



Distinguished Speakers

Mark B. McClellan, MD, PhD as Administrator, Dr. McClellan has led CMS toward a new focus on quality, bringing modern preventive health care to those in Medicare and Medicaid. Under Dr. McClellan's leadership, CMS is implementing Medicare's new prescription drug coverage benefit, and moving forward to improve health care quality through better information for the consumer and rewards to providers of care based on the quality of care they deliver. McClellan previously served as Commissioner of the Food and Drug Administration beginning in November 2002, following Senate confirmation by unanimous consent. During 2001 and 2002, Dr. McClellan served in the White House as a Member of the President's Council of Economic Advisers, where he advised on domestic economic issues and was a senior policy director for health care and related economic issues. From 1998-99, he was Deputy Assistant Secretary of the Treasury for analysis and policy development on a wide range of domestic policy issues. Previously, Dr. McClellan was Associate Professor of Economics at Stanford University and Associate Professor of Medicine at Stanford Medical School. At Stanford Medical School, Dr. McClellan was a practicing internist and Director of the Program on Health Outcomes Research.

Robert G. Nelson, MD, MPH, PhD has studied kidney disease in type 2 diabetes for the past 20 years, publishing over 140 papers and book chapters. Several of these publications have been presented at major national and international meetings. He has also co-chaired the K/DOQI Work Group that developed the Diabetes and CKD guidelines. He received his medical degree from Loma Linda University, his MPH from Harvard, and his PhD from UCLA.

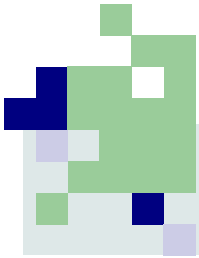
Merribeth Pentasuglia is a patient with ESRD and is now on home hemodialysis. Having kidney failure for three and a half years, Ms. Pentasuglia is very interested in advancing kidney research and educational awareness.

Robert Phillips, a patient with ESRD on hemodialysis, is the subject of "World's Apart: A Four-Part Series on Cross-Cultural Healthcare." This documentary discusses culturally diverse patients and families confronted with critical medical conditions. Mr. Phillips gives speeches on his concerns over hemodialysis stereotypes and unequal treatment among culturally diverse patients with ESRD. Mr. Phillips has been on the kidney transplant list for three years.

Lydia Reitman, RN, MS, has 30 years of nursing experience. In her career, she has been a staff nurse, a nursing supervisor, a nursing administrator, and a nursing educator. For the last six years, Ms. Reitman has worked for the State of Wisconsin, Department of Health and Human Services. In this position, she has focused on survey and certification for hospitals and ESRD facilities.

Darlene Rodgers, BSN, RN, CNN, CPHQ is the Executive Director of Intermountain ESRD Network #15 where she is responsible for the administration, implementation, and evaluation of programs and activities Network, a non-profit contractor to the Centers for Medicare & Medicaid Services. Previously she was the Director of Quality Improvement at ESRD Network 15. Ms. Rodgers is a certified nephrology nurse and a certified hemodialysis nurse with over twenty years experience in the dialysis field. She has also been extremely active in the local / national dialysis patient community.

William Rollow, MD, MPH is a board-certified family physician and Director of the Quality Improvement Group at the Centers for Medicare and Medicaid Services. Dr. Rollow brings to CMS an extensive background in managed care and medical management, having held senior medical director positions at BlueCross BlueShield of Illinois and at Anchor HMO, a large staff model plan based in Chicago. The Quality Improvement Group has responsibility for the Medicare Quality Improvement Organization (QIO, formerly Peer Review Organization or PRO) program and the ESRD Networks program. As Director, Dr. Rollow seeks to further develop these programs as national resources for promoting transformational improvement in healthcare quality.



Distinguished Speakers

Daniel J. Schreiner, MHS is the Medicare Beneficiary Ombudsman, acting as a single point of contact within CMS on all beneficiary concerns. His focus is on appeals, complaints, grievances, and requests for assistance from beneficiaries about any aspect of the Medicare program. Prior to joining CMS as the Medicare Ombudsman, Mr. Schreiner worked as an HIV/AIDS Healthcare and Financial Consultant, providing technical assistance to state and federal HIV/AIDS programs, assisting private industry in delivering HIV/AIDS drug treatments and services, and working with partners and community organizations to assure access to care and treatment for those living with HIV/AIDS. Mr. Schreiner received his Bachelor of Science Degree in International Business from the University of Akron in Akron, Ohio and his Masters in Health Science Degree in Health Policy and Management from The Johns Hopkins University School of Public Health in Baltimore, Maryland.

Susan A. Stark is the Executive Director for The Renal Network, Inc. She has contracts for two renal Networks; Network 9 includes the states of Indiana, Kentucky and Ohio and Network 10 includes the state of Illinois. She is a member of the Board of Directors of the Forum of ESRD Networks and is a member of the Clinical Performance Measures Quality Improvement Workgroup. The Renal Network, Inc. holds the contract for the National Clinical Performance Measures Data Collection Project. In addition to the contracts for Networks 9 and 10, Ms. Stark directed a project for the development of transplant referral clinical performance measures and is the project director for two special projects; "Delivery of Dialysis Treatment in the Skilled Nursing Facility" and "Disparities in Admission to Dialysis Facilities."

Barry M. Straube, MD is currently the Acting Director of the Office of Clinical Standards and Quality (OCSQ) and Acting Chief Medical Officer (CMO) at the Centers for Medicare and Medicaid Services (CMS). In his OCSQ role, Dr. Straube oversees several major elements of the CMS quality and clinical policy portfolio, including the development of national coverage policies and quality standards for Medicare and Medicaid providers; quality measurement and public reporting initiatives; and manages the Quality Improvement Organization (QIO) program. As Acting Chief Medical Officer, Dr. Straube serves as a senior advisor to the Administrator on clinical and scientific policy. He also

co-chairs the CMS Council on Technology and Innovation, and serves as Executive Director for the CMS Quality Council, two internal CMS bodies that coordinate policy development on technology and quality, respectively. In addition, Dr. Straube serves as the CMS liaison to the Joint Commission on Accreditation of Healthcare Organizations, the National Quality Forum, the Institute of Medicine, the Secretary's Advisory Committee on Genetics, Health and Society, and several other public and private sector national councils and committees. As the only nephrologist at CMS he also co-chairs the End Stage Renal Disease and Clinical Laboratory Open Door Forum and acts as a senior advisor on ESRD and transplantation issues to the agency.

Jay Wish, MD is the Director of the Hemodialysis Program at University Hospitals of Cleveland and Professor of Medicine at Case Western Reserve University. He is the Network Chair for the Renal Network, Inc. (Network 9/10), and a member of its Medical Review Board and the Program Planning Committee. He is the past-President of the Forum of ESRD Networks' Board of Directors and current Chairman of the Clinical Performance Measures' Quality Improvement (CPM QI) Committee.

Tom Wolff, PhD is a nationally recognized consultant on coalition building and community development, with over 30 years' experience training and consulting with individuals, organizations and communities across North America. From 1985 to 2002, Dr. Wolff founded and directed Community Partners, a technical assistance and training program in coalition building and community development affiliated with the University of Massachusetts Medical School. Dr. Wolff is a Fellow of the American Psychological Association, which granted him its 1985 National Career Award for Distinguished Contributions to Practice in Community Psychology and its 1993 Henry V. McNeil Award for Innovation in Community Mental Health. In 2000, he received the For the People Against the Tide Award from Health Care award. He has held academic appointments at the University of Massachusetts School of Public Health, the University of Massachusetts Medical School Department of Family Medicine and Community Health and Wellesley College's Stone Center. He received his undergraduate degree from Clark University and his doctorate from the University of Rochester.



Meeting Announcement

Please Join Us!

**2007 CMS/Forum of ESRD Networks'
Annual Meeting**

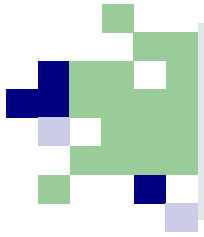
DATE:

February 25 - March 2, 2007

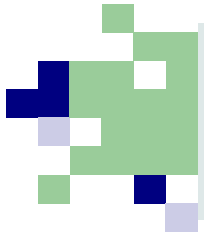
LOCATION:

**Renaissance Harborplace Hotel
202 East Pratt Street
Baltimore, Maryland 21202
(410) 547-1200**

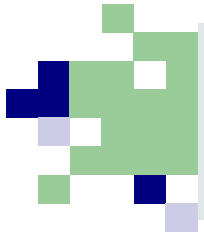




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